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Proven, 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive, realistic, actionable guide to starting fast with Scrum and agile-and then succeeding over the long haul. Leading agile consultant and practitioner Mike Cohn presents detailed recommendations, powerful tips, and real-world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum and agile work. Succeeding with Agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum. Cohn covers every facet of the transition: getting started, helping individuals transition to new roles, structuring teams, scaling up, working with a distributed team, and finally, implementing effective metrics and continuous improvement. Throughout, Cohn presents "Things to Try Now" sections based on his most successful advice. Complementary "Objection" sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns. Coverage includes Practical ways to get started immediately-and "get good" fast Overcoming individual resistance to the changes Scrum requires Staffing Scrum projects and building effective teams Establishing "improvement communities" of people who are passionate about driving change Choosing which agile technical practices to use or experiment with Leading self-organizing teams Making the most of Scrum sprints, planning, and quality techniques Scaling Scrum to distributed, multiteam projects Using Scrum on projects with complex sequential processes or challenging compliance and governance requirements Understanding Scrum's impact on HR, facilities, and project management Whether you've completed a few sprints or multiple agile projects and whatever your role-manager, developer, coach, ScrumMaster, product owner, analyst, team lead, or project lead-this book will help you succeed with your very next project. Then, it will help you go much further: It will help you transform your entire development organization. EXPANDED AND UPDATED Deliver Products in Short Cycles with Rapid Adaptation to Change, Fast Time-to-Market, and Continuous Improvement -- Which Supports Innovation and Drives Competitive Advantage Shifting customer needs are common in today's marketplace. Businesses must be adaptive and responsive to change while delivering an exceptional customer experience to be competitive. There are a variety of frameworks supporting the development of products and services, and most approaches fall into one of two broad categories: traditional or agile. Traditional practices such as waterfall engage sequential development, while agile involves iterative and incremental deliverables. Organizations are

increasingly embracing agile to manage projects, and best meet their business needs of rapid response to change, fast delivery speed, and more. With clear and easy to follow step-by-step instructions, Agile Scrum helps you: - Implement and use the most popular agile framework -- Scrum - Deliver products in short cycles with rapid adaptation to change, fast time-to-market, and continuous improvement - Support innovation and drive competitive advantage Agile Scrum is for those interested or involved in innovation, project management, product development, software development or technology management. It's for those who have not yet used Scrum. It's also for people already using Scrum, in roles such as Product Owners, Scrum Masters, Development Team members (business analysts, solution and system architects, designers, developers, testers, etc.), customers, end users, agile coaches, executives, managers, and other stakeholders. For those already using Scrum, this guide can serve as a reference on practices for consideration and potential adaptation. Reactions to Agile Scrum have been incredibly positive. "A superbly written and presented guide to team-based project management that is applicable across a broad range of businesses from consumer products to high-tech." - IndieBRAG "Recommended." - The US Review of Books "The book is excellent." - Readers' Favorite "An all-inclusive instruction guide that is impressively 'user-friendly' in tone, content, clarity, organization, and presentation." - Midwest Book Review "A-type personalities (those inclined to avoid instruction manuals) and non-readers will rejoice upon discovering this guide which makes getting started with Agile Scrum a breeze." - Literary Classics Book Reviews "A must-have for a project manager wanting to introduce Scrum to the organization." - PM World Journal "A clear and authoritative roadmap for successful implementation." - BookViral Agile Scrum has received 17 FIRST PLACE WINS in national and international competitions: 5th Annual Beverly Hills International Book Awards - Business-General category 5th Annual Beverly Hills International Book Awards -Technology category 2016 London Book Festival - Business category Fall 2016 Pinnacle Book Achievement Awards - Business category 2017 Feathered Quill Book Awards - Informational (Business) category 2016 New Apple Book Awards - Technology category 2017 Independent Press Award - Technology category 11th Annual National Indie Excellence Awards - Technology category 2017 Pacific Rim Book Festival - Business category 2017 Bookvana Awards - Green/Conscious Business category 2017 Book Excellence Awards - Technology category 14th Annual Best Book Awards - Business Reference category 2017 New York City Big Book Awards - Technology category 2017 Royal Dragonfly Book Awards - Science & Technology category 2017 Human Relations Indie Book Awards - Workplace category 2018 Florida Book Festival - Business category 2018 Pacific Book Awards - Business category Agile Scrum -- get your copy today! This Courseware package consist of two publications: Agile Scrum Foundation Courseware (ISBN: 978 94 018 0 305 2) and Agile Scrum Foundation (ISBN: 978 90 018 0279 6). The Courseware is accredited and can used for the Agile Scrum Foundation certification and exam from EXIN. Along with assignments and strong visuals to support the didactic learning of the delegates there are also sample exams added to the material. Everything was created by the author who was also heavily involved in the writing of the Agile Scrum Foundation publications (the official publication and certification for EXIN). This course will help educate you about Agile Scrum, as well as common practices and techniques, and include topics such as: focusing on understanding the real meaning of Agile and Scrum in a straightforward and consistent way and reviews the types of projects where it may work and where it may not. This foundation will help you find your way in real world of daily problems. The course is a complete guide to the core Scrum framework, based on the Scrum Guide (Nov. 2017 edition). It covers all roles and responsibilities, events, and scrum artifacts with a short section about scaling Scrum. There's a chapter on eXtreme Programming, which has been used as an opportunity to explore some of the most important Agile practices and techniques, such as Test-Driven Development and Pair-Programming in an integrated way. an overview of the DSDM® methodology, which is mainly focused on its approach to managing scope and fixed-price contracts in a structured way. There's also an overview of Kanban and ScrumBan Flex your project management muscle Agile project management is a fast and flexible approach to managing all projects, not just software development. By learning the principles and techniques in this book,

you'll be able to create a product roadmap, schedule projects, and prepare for product launches with the ease of Agile software developers. You'll discover how to manage scope, time, and cost, as well as team dynamics, quality, and risk of every project. As mobile and web technologies continue to evolve rapidly, there is added pressure to develop and implement software projects in weeks instead of months—and Agile Project Management For Dummies can help you do just that. Providing a simple, step-by-step guide to Agile project management approaches, tools, and techniques, it shows product and project managers how to complete and implement projects more quickly than ever.

Complete projects in weeks instead of months
Reduce risk and leverage core benefits for projects
Turn Agile theory into practice for all industries
Effectively create an Agile environment
Get ready to grasp and apply Agile principles for faster, more accurate development.

This concise book is an effective source for understanding Agile Scrum development; why we use it and how it works. It will explain how work gets done in manageable iterations (sprints) and the team meetings that keep work on track (ceremonies). Also, since risk is a constant threat to any team-based project, managing risk in an Agile Scrum environment is specifically discussed. This book is for:

- New Agile Scrum team members.
- Team leaders - this book describes the foundation of Agile Scrum, which can save time getting team members on the same page.
- Trainer/Educator of Agile Scrum - this book clearly defines Agile Scrum in a structured way so that students can learn how to effectively serve on an Agile team to improve their marketability. If you need to know Agile Scrum, this book will show you how to own it.

Scrum introduction, advanced skills and everyday handbook in one. Thousands of organizations are adopting Scrum to transform the way they execute complex projects, in software and beyond. This guide will give you the skills and confidence needed to deploy Scrum, resulting in high-performing teams and satisfied customers. Drawing on years of hands-on experience helping companies succeed, Certified Scrum Trainer (CST) Mitch Lacey helps you overcome the major challenges of Scrum adoption and the deeper issues that emerge later. Extensively revised to reflect improved Scrum practices and tools, this edition adds an all-new section of tips from the field. Lacey covers many new topics, including immersive interviewing, collaborative estimation, and deepening business alignment. In 35 engaging chapters, you'll learn how to build support and maximize value across your company. Now part of the renowned Mike Cohn Signature Series on agile development, this pragmatic guide addresses everything from establishing roles and priorities to determining team velocity, setting sprint length, and conducting customer reviews. Coverage includes

- Bringing teams and new team members on board
- Creating a workable definition of "done"
- Planning for short-term wins, and removing impediments to success
- Balancing predictability and adaptability in release planning
- Running productive daily scrums
- Fixing failing sprints
- Accurately costing projects, and measuring the value they deliver
- Managing risks in dynamic Scrum projects
- Prioritizing and estimating backlogs
- Working with distributed and offshore teams
- Institutionalizing improvements, and extending agility throughout the organization

Packed with real-world examples straight from Lacey's experience, this book will be invaluable to anyone transitioning to Scrum, seeking to improve their early results, or trying to get back on track. This pocket guide to Scrum is the one book for everyone who wants to learn or re-learn about Scrum. The book describes the framework as it was designed and intended, with a strong focus on the purpose to the rules and adding an historical perspective to Scrum and the Agile movement. Several elements that were described in the first edition of Scrum - A Pocket Guide (2013) were later added to the official Scrum Guide. The most noticeable ones are the Scrum Values (2016) and the description of the 3 questions of the Daily Scrum as a good, yet optional practice (2017). As the balance of society keeps shifting from industrial labor to digital work, complexity and unpredictability keep increasing. The need for agility through Scrum increases equally, in and beyond software and product development. This 2nd edition of Scrum - A Pocket Guide offers the clarity and insights on Scrum that many organizations need, today and in the foreseeable future. Scrum - A Pocket Guide is an extraordinarily competent book. It flows with insight, understanding, and perception. This should be the de facto standard handout for all looking for a complete, yet clear overview of Scrum without being bothered by irrelevancies. (Ken Schwaber, Scrum co-creator) The

author, Gunther Verheyen, is a seasoned Scrum practitioner (2003). Throughout his standing career as a consultant, Gunther has employed Scrum in diverse circumstances. He was partner to Ken Schwaber and Director of the Professional Scrum series at Scrum.org. He is the founder of Ullizee-Inc and engages with people and organizations as an independent Scrum Caretaker. This updated edition shows you how to use the agile project management framework for success! Learn how to apply agile concepts to your projects. This fully updated book covers changes to agile approaches and new information related to the methods of managing an agile project. Agile Project Management For Dummies, 3rd Edition gives product developers and other project leaders the tools they need for a successful project. This book's principles and techniques will guide you in creating a product roadmap, self-correcting iterations of deployable products, and preparing for a product launch. Agile approaches are critical for achieving fast and flexible product development. It's also a useful tool for managing a range of business projects. Written by one of the original agile technique thought-leaders, this book guides you and your teams in discovering why agile techniques work and how to create an effective agile environment. Users will gain the knowledge to improve various areas of project management. Define your product's vision and features Learn the steps for putting agile techniques into action Manage the project's scope and procurement Plan your team's sprints and releases Simplify reporting related to the project Agile Project Management For Dummies can help you to better manage the scope of your project as well as its time demands and costs. You'll also be prepared to skillfully handle team dynamics, quality challenges, and risks. Arguably the most important book about managing technology and systems development efforts, this book describes building systems using the deceptively simple process, Scrum. Readers will come to understand a new approach to systems development projects that cuts through the complexity and ambiguity of complex, emergent requirements and unstable technology to iteratively and quickly produce quality software. **BENEFITS** Learn how to immediately start producing software incrementally regardless of existing engineering practices or methodologies Learn how to simplify the implementation of Agile processes Learn how to simplify XP implementation through a Scrum wrapper Learn why Agile processes work and how to manage them Understand the theoretical underpinnings of Agile processes Practical guidance to Implement AGILE, KANBAN, XP and SCRUM with 600+ Expert Solutions included **KEY FEATURES** ● Supportive materials for PMI-ACP and SAFe exam preparation. ● Proven use-cases on implementation of Kanban, Agile and Scrum across business projects. ● 600+ interview questions, quizzes and business solutions to acquire lucrative Agile project management jobs. **DESCRIPTION** This book is a pragmatic guidance teaching modern IT professionals how to improvise and scale up IT delivery capabilities using leading project management methodologies including Agile and Kanban. It is equipped with use-cases and hundreds of solutions and the readers will learn to examine the strength of their project management function and how to improvise it. The book brings exclusive knowledge on several strategies to put into implementation in the event of natural disaster like Covid-19 and for future crisis management. You will be acquainted with the popular tools and technologies that your organization can make use of it for better collaboration on projects. You will learn the various project performance metrics for each of these project management methodologies. As an added advantage of this book, you can get yourself ready for one of the popular and critical professional examinations like PMP-ACP and SAFe. Key strategies to beat Covid-19 Pandemic and for crisis management Key enablers to build Organizational Resilience and enterprise maturity model Portfolio/ Upstream Kanban implementations lessons learnt and key takeaways PMI-ACP and SAFe exam preparation Tricky Real-world Agile SCRUM & KANBAN Case Studies, Demos and tools Interview Questions and answers on Agile SCRUM, XP, DSDM, KANBAN and SCRUMBAN Useful Tips & techniques for successful Agile transformation in any Organization and The Art of Agile Development Agile & Kanban Metrics JIRA tool use in Projects / Programs **WHAT YOU WILL LEARN** ● Gain strong hold on concepts of KANBAN, XP, FDD, DSDM, SCRUMBAN and SCRUM. ● Exclusive coverage on strategies to beat Covid-19 Pandemic and future crisis management. ● Learn to build Organizational Resilience and enterprise maturity model. ● Ready guidance to prepare for PMI-ACP and SAFe

certification. ● Tricky Real-world Agile SCRUM & KANBAN Case Studies, Demos and tools. WHO THIS BOOK IS FOR This book is for Scrum Masters, Product Owners, Developers, CXOs and professionals closely associated with Agile Scrum, Kanban, XP projects to further improve their knowledge of Agile with valuable pragmatic insights. Experienced-level professionals and Agile enthusiasts having relevant experience can also acquire an in-depth knowledge of the advanced concepts in project management. TABLE OF CONTENTS 1. Key success factors for adopting Agile SCRUM Kanban in any organizations 2. Why Personal Agility matters 3. Tricky Real-world Agile SCRUM & KANBAN Case Studies, Demos and tools 4. Agile SCRUM KANBAN Maturity assessment Nuts & Bolts 5. Useful Tips & techniques for successful Agile transformation in any Organization and The Art of Agile Development 6. Common Agile SCRUM KANBAN misconceptions 7. Key Takeaways 8. Glossary 9. Quiz Session 10. Test your Knowledge Governments on both sides of the Atlantic have committed to introducing agile change management for faster results with cheaper implementation at lower risk. The first hands-on guide is designed to help public sector leaders reap the rewards of agile methods, based on the latest national and international research. A Step by Step Guide to Agile Project Management, Scrum, and the PSM 1 Scrum Master Certification Agile Scrum Crash Course is a quick and complete guide on all you need to know to learn the essentials of Agile Project Management and Scrum. It will also help you prepare for the Professional Scrum Master Certification, PSM 1 and pass on your first attempt. Written in simple language with easy to understand examples, it has been especially written for beginners. No matter what your industry background is, you will be able to quickly learn the fundamentals of Agile and Scrum and start using them on your projects. Complete Overview of Agile project management and Scrum Pass the PSM 1, Scrum Master Certification on your first try Learn Agile Values and the Agile manifesto The Difference between Waterfall and Agile Project Management What is a Sprint - A Step by Step Walkthrough Learn the concepts of the Official Scrum Guide in simple language Learn about Scrum Roles, Scrum Events, and Scrum Artifacts Scrum Roles - Product Owner, Scrum Master, Development Team Scrum Events - Sprint Planning, Daily Scrum, Sprint Retrospective, Sprint Review Scrum Artifacts - Product Backlog, Sprint Backlog, Increment And more - User stories, Story Points, Definition of Done Short Development Cycles, React More Flexible to Market Changes and Create Products That Can Be Used More Quickly. More than 250 pages of comprehensive knowledge about Scrum and Agile Project Management. Up to date! Based on the Scrum Guide from 2017 and the Scrum@Scale Guide from 2019. Do you want to react much faster to market changes with innovative products, radically shorten your time to market, offer a much faster return on investment and more flexibility for your customers? Agile Project Management and Scrum offer not only that but also more interesting and satisfying work for your project team and a much more productive collaboration. Teams organize their own work and take on more responsibility. Many companies have already discovered the benefits of agile approaches to projects and taken the step away from traditional project management towards agility. With Scrum and Agile Project Mnaagement you get: Decreased Time to Market Faster Return of Investment More Customer Flexibility More Satisfying Work Increased Collaboration and Ownership Reduced Project Risk In this book you will learn the most important things about Agile Project Management and Scrum to apply them successfully. It describes Scrum comprehensively, systematically and easily understandable. You learn the following topics: Agiles Project Management The Scrum Framework The roles in Scrum Agile and Scrum values Scrum events and artifacts Requirement management in Scrum The use of Scrum for large and distributed projects, Scrum@Scale This book will introduce, clarify and deepen your knowledge about Agile Project Management and Scrum to use it successfully. It describes Scrum comprehensively, systematically and easy to understand. You will also learn how Scrum@Scale can be used to successfully implement large agile projects. Agile project management is suitable for all types of projects, not only in IT and software development, but also in other industries, where Lean Management and Kanban are applied. With more than 250 pages and more than 40 figures and a comprehensive glossary of definitions of all key terms, this high quality book is equally suited as a comprehensive introduction and reference guide for business and for educational purposes. This is a

book for beginners in Scrum and Agile Project Management, but also for advanced readers who are preparing for a Scrum certification. The Essential Guide to Agile Project Management and Scrum for all Team Members, Managers and Executives. Get to know Agile Project Management and Scrum today and make your Project Management more flexible, effective and deliver results faster. Download SRUM -The Essential Guide Today--and getting ready for success! Practice an agile form of management to stop wasting time and money! Layton walks you through the core principles so you can keep your projects on time and on budget. Discover what makes scrum different, how it lowers costs and speeds project completion, and how to put it to work. This book is a simple guide for anyone who wants to learn about the Agile concept and the Scrum framework by:

- understanding the reasons behind various approaches instead of just going through do's and don'ts and clichés, and
- understanding the diversity and range of ideas in this domain rather than just the latest fashion.

There are three types of content in this book: 1. Fundamental concepts: The first and the last chapters are about the meaning and dynamics of Agile projects. They build a solid foundation that helps you learn the details on the one hand, and on the other hand, find your own way in projects. 2. Frameworks: The Scrum chapter goes through all the details of this most popular framework because anyone involved in Agile projects these days needs to be familiar with it. Another necessity is Kanban, which is explored in its own chapter. 3. Practices: There are chapters about Crystal, eXtreme Programming, and DSDM®, which all use these methods to explore the most common Agile practices and techniques. Use scrum in all aspects of life Scrum is an agile project management framework that allows for flexibility and collaboration to be a part of your workflow. Primarily used by software developers, scrum can be used across many job functions and industries. Scrum can also be used in your personal life to help you plan for retirement, a trip, or even a wedding or other big event. Scrum provides a small set of rules that create just enough structure for teams to be able to focus their innovation on solving what might otherwise be an insurmountable challenge. Scrum For Dummies shows you how to assemble a scrum taskforce and use it to implement this popular Agile methodology to make projects in your professional and personal life run more smoothly—from start to finish. Discover what scrum offers project and product teams Integrate scrum into your agile project management strategy Plan your retirement or a family reunion using scrum Prioritize for releases with sprints No matter your career path or job title, the principles of scrum are designed to make your life easier. Why not give it a try? Learn how scrum can help in every part of your life Scrum—an organizing approach that exposes work progress and quality —is used all over the place in software development, but it's not just for coders. Scrum For Dummies shows you how scrum can improve performance regardless of your industry or project. You can even use scrum to get tangible results in your personal projects—prepare for retirement, organize travel, and much more. Plan goals, releases, and sprints for all aspects of business and life. With Dummies, you'll learn how to work flexibility and collaboration into anything you're doing. This book is packed with helpful information to empower you to set up your first scrum project, organize the scrum team, integrate scrum into your agile project management strategy, and just make things work better. Learn the ins and outs of scrum—updated for the 2020 scrum guide Discover how scrum can help you manage projects in any industry and even in your personal life Organize your scrum team and set up your first project Integrate scrum into your agile project management strategy This updated edition of Scrum For Dummies is written to make scrum useful for everyone—especially you. Many companies want to make their sales agile. Some of them have tried to set up agile sales organizations, but such top-down approaches and big-bang rollouts seldom seem to work. This book shows how the elements of the leading agile framework “Scrum” should be applied to install agility in the salesforce, improve sales performance, and resolve typical performance issues in sales organizations. It contains concrete guidelines, real-world examples, and useful tools to create the necessary change step by step and built to last. Pro Agile .NET Development with SCRUM guides you through a real-world ASP.NET project and shows how agile methodology is put into practice. There is plenty of literature on the theory behind agile methodologies, but no book on the market takes the concepts of agile practices and applies these in

a practical manner to an end-to-end ASP.NET project, especially the estimating, requirements and management aspects of a project. Pro Agile .NET Development with SCRUM takes you through the initial stages of a project—gathering requirements and setting up an environment—through to the development and deployment stages using an agile iterative approach: namely, Scrum. In the book, you'll focus on delivering an enterprise-level ASP.NET project. Each chapter is in iterations or sprints, putting into practice the features of agile—user stories, test-driven development (TDD), behavior-driven development (BDD), continuous integration, user acceptance testing, extreme programming, Scrum, design patterns and principles, inside-out development, lean development, KanBan boards, and more. An appendix features code katas designed for the reader to get up-to-speed with some of the features of extreme programming, while also showcasing popular open-source frameworks to assist in automated testing and mocking. In addition, popular open-source architectural foundation projects such as S#arp and NCommons are demonstrated to allow you to base future projects on these frameworks, which already have many best-practice design patterns and principles built in.

What is agile data warehousing? -- Iterative development in a nutshell -- Streamlining project management -- Authoring better user stories -- Deriving initial project backlogs -- Developer stories for data integration -- Estimating and segmenting projects -- Adapting agile for data warehousing -- Starting and scaling agile data warehousing. Flex your project management muscle Agile project management is a fast and flexible approach to managing all projects, not just software development. By learning the principles and techniques in this book, you'll be able to create a product roadmap, schedule projects, and prepare for product launches with the ease of Agile software developers. You'll discover how to manage scope, time, and cost, as well as team dynamics, quality, and risk of every project. As mobile and web technologies continue to evolve rapidly, there is added pressure to develop and implement software projects in weeks instead of months—and Agile Project Management For Dummies can help you do just that. Providing a simple, step-by-step guide to Agile project management approaches, tools, and techniques, it shows product and project managers how to complete and implement projects more quickly than ever. Complete projects in weeks instead of months Reduce risk and leverage core benefits for projects Turn Agile theory into practice for all industries Effectively create an Agile environment Get ready to grasp and apply Agile principles for faster, more accurate development. The rules and practices for Scrum—a simple process for managing complex projects—are few, straightforward, and easy to learn. But Scrum's simplicity itself—its lack of prescription—can be disarming, and new practitioners often find themselves reverting to old project management habits and tools and yielding lesser results. In this illuminating series of case studies, Scrum co-creator and evangelist Ken Schwaber identifies the real-world lessons—the successes and failures—culled from his years of experience coaching companies in agile project management. Through them, you'll understand how to use Scrum to solve complex problems and drive better results—delivering more valuable software faster. Gain the foundation in Scrum theory—and practice—you need to: Rein in even the most complex, unwieldy projects Effectively manage unknown or changing product requirements Simplify the chain of command with self-managing development teams Receive clearer specifications—and feedback—from customers Greatly reduce project planning time and required tools Build—and release—products in 30-day cycles so clients get deliverables earlier Avoid missteps by regularly inspecting, reporting on, and fine-tuning projects Support multiple teams working on a large-scale project from many geographic locations Maximize return on investment! The First Guide to Scrum-Based Agile Product Management In Agile Product Management with Scrum, leading Scrum consultant Roman Pichler uses real-world examples to demonstrate how product owners can create successful products with Scrum. He describes a broad range of agile product management practices, including making agile product discovery work, taking advantage of emergent requirements, creating the minimal marketable product, leveraging early customer feedback, and working closely with the development team. Benefitting from Pichler's extensive experience, you'll learn how Scrum product ownership differs from traditional product management and how to avoid and overcome the common challenges that Scrum product owners face. Coverage includes Understanding the product

owner's role: what product owners do, how they do it, and the surprising implications
Envisioning the product: creating a compelling product vision to galvanize and guide the team and stakeholders
Grooming the product backlog: managing the product backlog effectively even for the most complex products
Planning the release: bringing clarity to scheduling, budgeting, and functionality decisions
Collaborating in sprint meetings: understanding the product owner's role in sprint meetings, including the dos and don'ts
Transitioning into product ownership: succeeding as a product owner and establishing the role in the enterprise
This book is an indispensable resource for anyone who works as a product owner, or expects to do so, as well as executives and coaches interested in establishing agile product management. A pragmatic guide that will teach you to implement Agile, SCRUM and Kanban in your organization.

KEY FEATURES

- Expert-guided techniques for successful Agile transformation in your organization.
- Solution-focused responses on interview questions of Agile SCRUM, XP, DSDM, KANBAN and SCRUMBAN.
- Reference guide to prepare for leading PMI-ACP and SAFe Certification exam.

DESCRIPTION This book is for businesses that aspire to improve agility, deliver fit-for-purpose products and services, delight customers, and provide the security of long-term survival associated with mature businesses that consistently meet or exceed customer expectations. Learn a lean approach by seeing how Kanban made a difference in four real-world situations. You'll explore how different teams used Kanban to make paradigm-changing improvements in software development. These teams were struggling with overwork, unclear priorities, and a lack of direction. As you discover what worked for them, you'll understand how to make significant changes in real-life situations. The Artefact has been developed as a resource to understand, evaluate, and use Agile and Hybrid Agile approaches. This practice guide will help you understand when, where, and how to apply Agile approaches and provides practical tools for practitioners and organizations wanting to increase agility.

WHAT YOU WILL LEARN

- Explore and learn how to build Organizational Resilience and Enterprise Maturity Model.
- Step-by-step solutions to implement Portfolio Kanban and Upstream Kanban.
- Deep dive into Agile SHIFT framework and Hybrid Agile framework.
- Exciting case studies and practical demonstrations on Agile SCRUM & KANBAN.
- Expert-ready guidance on overcoming common Agile project management misconceptions.

WHO THIS BOOK IS FOR This book is appealing to decision makers, product owners, project team members who can make use of this guide in improvising the productivity and efficient management of business operations without much of hassle.

TABLE OF CONTENTS

1. Key success factors for adopting Agile SCRUM Kanban in any organization
2. Lessons learnt and pragmatic approach - Agile Scrum Kanban
3. Tricky real-world Agile SCRUM & KANBAN case studies, demos and tools
4. Agile SCRUM KANBAN Maturity assessment Nuts & Bolts
5. Useful tips & techniques for successful Agile transformation in any organization and the art of Agile development
6. Use of Agile for students and parents
7. Common Agile SCRUM KANBAN misconceptions
8. Key takeaways
9. Interview questions and answers on Agile SCRUM KANBAN
10. Glossary
11. Quiz session
12. Test your knowledge

The Agile Pocket Guide explains how to develop products, services, and software quickly and efficiently, without losing the main components of the framework so effective in streamlining the creating of these products and for making positive change within a company. It includes The basic tenets of the Scrum framework How to apply the processes and steps required to become agile The dynamics of a successful agile environment The very basics of Scrum and how to employ them quickly Practical questions to ask the Team Leader as well as the Team How to build an environment of communication and collaboration for the entire organization Building a successful product usually involves teams of people, and many choose the Scrum approach to aid in creating products that deliver the highest possible value. Implementing Scrum gives teams a collection of powerful ideas they can assemble to fit their needs and meet their goals. The ninety-four patterns contained within are elaborated nuggets of insight into Scrum's building blocks, how they work, and how to use them. They offer novices a roadmap for starting from scratch, yet they help intermediate practitioners fine-tune or fortify their Scrum implementations. Experienced practitioners can use the patterns and supporting explanations to get a better understanding of how the parts of Scrum complement each other to solve common problems in

product development. The patterns are written in the well-known Alexandrian form, whose roots in architecture and design have enjoyed broad application in the software world. The form organizes each pattern so you can navigate directly to organizational design tradeoffs or jump to the solution or rationale that makes the solution work. The patterns flow together naturally through the context sections at their beginning and end. Learn everything you need to know to master and implement Scrum one step at a time—the agile way. A radical approach to getting IT projects done faster and cheaper than anyone thinks possible Software in 30 Days summarizes the Agile and Scrum software development method, which allows creation of game-changing software, in just 30 days. Projects that use it are three times more successful than those that don't. Software in 30 Days is for the business manager, the entrepreneur, the product development manager, or IT manager who wants to develop software better and faster than they now believe possible. Learn how this unorthodox process works, how to get started, and how to succeed. Control risk, manage projects, and have your people succeed with simple but profound shifts in the thinking. The authors explain powerful concepts such as the art of the possible, bottom-up intelligence, and why it's good to fail early—all with no risk greater than thirty days. The productivity gain vs traditional "waterfall" methods has been over 100% on many projects Author Ken Schwaber is a co-founder of the Agile software movement, and co-creator, with Jeff Sutherland, of the "Scrum" technique for building software in 30 days Coauthor Jeff Sutherland was cosigner of the Agile Manifesto, which marked the start of the Agile movement Software in 30 Days is a must-read for all managers and business owners who use software in their organizations or in their products and want to stop the cycle of slow, expensive software development. Programmers will want to buy copies for their managers and their customers so they will know how to collaborate to get the best work possible. The Agile Pocket Guide explains how to develop products, services, and software quickly and efficiently, without losing the main components of the framework so effective in streamlining the creating of these products and for making positive change within a company. It includes The basic tenets of the Scrum framework How to apply the processes and steps required to become agile The dynamics of a successful agile environment The very basics of Scrum and how to employ them quickly Practical questions to ask the Team Leader as well as the Team How to build an environment of communication and collaboration for the entire organization Implement Scrum or improve how Scrum works in your team or organization using this concise, sharp, and programmatic book. You will quickly learn what you need to know without getting confused with unnecessary details. What You'll Learn Become familiar with Agile concepts and understand the path from Waterfall to the Agile Manifesto Understand the most commonly used Agile methodology—Scrum—and how it relates to eXtreme Programming and Kanban as well as to Lean principles Identify the challenges of the Scrum Master role and understand what this role is all about Know the stages of Scrum team development Embrace and solve conflicts in a Scrum team Who This Book Is For Anyone looking for a simple way to understand Scrum methodology Scrum For The Rest Of US offers practical advice, questions and answers, and tips for avoiding common mistakes with Scrum. Author Brian Rabon provides the latest Scrum knowledge from his interactions with hundreds of companies using Scrum today. The more tricks you know, the more knowledge about common pitfalls you have, the better your Scrum knowledge, the more likely you are to succeed with Scrum. In this book, Rabon gives you everything you need including: *When and why to use Scrum *In-depth coverage of the roles, meetings, and artifacts in Scrum *Frequent questions and answers *Common pitfalls and how to avoid them *All without any references to software development ABOUT THE AUTHOR Brian M. Rabon, CST, PMP is passionate about helping both companies and individuals grow, today he does this through teaching Agile methods as a Certified Scrum Trainer. Brian has an extensive background as a practitioner of Agile methods he has gained valuable insights that he uses to explain key concepts. As a professional member of the National Speakers Association and a regular presenter at every major Agile conference, Brian has helped thousands understand the fundamentals of Agile. Through this practical field guide, Brian will guide you through the fundamentals of Scrum and how they can be applied to improve your work. Software engineering has surfaced as an industrial field that is

continually evolving due to the emergence of advancing technologies and innovative methodologies. Scrum is the most recent revolution that is transforming traditional software procedures, which has researchers and practitioners scrambling to find the best techniques for implementation. The continued development of this agile process requires an extensive level of research on up-to-date findings and applicable practices. Agile Scrum Implementation and Its Long-Term Impact on Organizations is a collection of innovative research on the methods and applications of scrum practices in developing agile software systems. The book combines perspectives from both the academic and professional communities as the challenges and solutions expressed by each group can create a better understanding of how practice must be applied in the real world of software development. While highlighting topics including scrum adoption, iterative deployment, and human impacts, this book is ideally designed for researchers, developers, engineers, practitioners, academicians, programmers, students, and educators seeking current research on practical improvements in agile software progression using scrum methodologies. Best practices for managing projects in agile environments—now updated with new techniques for larger projects

Today, the pace of project management moves faster. Project management needs to become more flexible and far more responsive to customers. Using Agile Project Management (APM), project managers can achieve all these goals without compromising value, quality, or business discipline. In Agile Project Management, Second Edition, renowned agile pioneer Jim Highsmith thoroughly updates his classic guide to APM, extending and refining it to support even the largest projects and organizations. Writing for project leaders, managers, and executives at all levels, Highsmith integrates the best project management, product management, and software development practices into an overall framework designed to support unprecedented speed and mobility. The many topics added in this new edition include incorporating agile values, scaling agile projects, release planning, portfolio governance, and enhancing organizational agility. Project and business leaders will especially appreciate Highsmith's new coverage of promoting agility through performance measurements based on value, quality, and constraints. This edition's coverage includes:

- Understanding the agile revolution's impact on product development
- Recognizing when agile methods will work in project management, and when they won't
- Setting realistic business objectives for Agile Project Management
- Promoting agile values and principles across the organization
- Utilizing a proven Agile Enterprise Framework that encompasses governance, project and iteration management, and technical practices
- Optimizing all five stages of the agile project: Envision, Speculate, Explore, Adapt, and Close
- Organizational and product-related processes for scaling agile to the largest projects and teams
- Agile project governance solutions for executives and management
- The "Agile Triangle": measuring performance in ways that encourage agility instead of discouraging it
- The changing role of the agile project leader
- What is Agile Project Management and will it bring my project in on time and budget?

If you need a solid understanding of how Agile Project Management works so your projects can fully benefit from using this innovative and powerful approach, this book is essential reading. Brilliant Agile Project Management does more than just talk you through the techniques and processes - focussing on real-life use of Agile in business environments, it provides practical advice and techniques on how to implement and work with Agile, so you always know exactly what to do and say to make your project a success.

- Assess whether your organisation or project is right for using APM
- Understand how to implement APM into any project
- Overcome common problems with APM
- Get up to speed with Agile Project Management and get ahead - fast!

The Elements of Agile and Scrum in a Nutshell Whether you're new to agile software development or considering Scrum for general project management, Scrum Basics compiles all of the essentials into one handy little guide. Learn how agile teams use Scrum, with:

- A simple summary of agile project management basics like the Agile Manifesto and 12 Agile Principles
- A concise overview of Scrum roles, artifacts, and activities
- A well-organized breakdown of Scrum practices with helpful illustrations and advice
- A troubleshooting FAQ and 5 case studies to help you visualize Scrum in action

Scrum is an agile framework for completing complex projects. This book gives examples, tools, and tricks to do Scrum well. For each trick it is explained why it helps.

The practices themselves may be worth trying, but by understanding why it works the readers will be able to come up with their own ideas that work better in their organization and situation. All the practical examples in this book have helped someone, somewhere to become a part of a better Scrum team. Scrum's motto is: Inspect and Adapt; change small things one at a time and see what works. Scrum is not done by project leaders or managers, but really by the teams-to succeed in an organization, the teams must do Scrum well. If the teams do Scrum well, the whole organization will benefit from it. Scrum helps a team self-organize, which fits in well with developers, who usually don't like to be micromanaged. At the same time, Scrum can scale: Self-organized teams work together well, and one manager doesn't have to manage all the people. The lessons from this book help Scrum teams develop into autonomous, proud, and independent teams. Often teams fail to become powerful enough to change the organization, so they cannot perform to their full potential. A good team can lead the stakeholders into trusting them. They will then make plans based on the team's release planning instead of making roadmaps out of thin air, and thus make the organization much more predictable. This is a comprehensive guide to Scrum for all (team members, managers, and executives). If you want to use Scrum to develop innovative products and services that delight your customers, this is the complete, single-source reference you've been searching for. This book provides a common understanding of Scrum, a shared vocabulary that can be used in applying it, and practical knowledge for deriving maximum value from it. Have you ever tried your hand at software development only to find out that it's much harder than you prepared for? Not only do you have to make sure that your skills are up to par with everybody else but there is also the matter of coordinating with everyone involved in that project. And with Collaboration comes the potential for complexity. Soon enough, you'll be juggling different deadlines and correspondences, deal with differences in design approaches, and wade through deep technical problems. Aside from that, you'd have to deal with pressure from investors and stakeholders whose visions your team is trying to translate into something tangible but often get blindsided by last-minute committee decisions. Now, what if you are open to a more agile method of managing projects but find changes in your results to be insignificant? For instance, you might have adopted methodologies like Scrum and XP but find your team of going through the motions of the change instead of fully embracing such. Managing a project that requires collaborative effort is complicated and often challenging, there is no doubt to that. But what if someone were to tell you that you can help your team achieve its goals at a faster and far more effective pace? This is where this book comes into play. In this book, you will learn the different Agile Methodologies, the rationale behind their structures, and the values, principles, and concepts that you could use in employing them. If that is not enough for you, here are a few more things that the book will focus on: What motivates teams and what ideas and principles do they identify with the most? The basics of the four major Agile methodologies: Scrum, XP, Kanban, and Lean. What makes them different from one another? Restructuring your team's framework to be more compatible with agile methodologies. Picking the right methodology for your team or for a certain project. Preparing, dealing with, and mitigating potential problems that might arise from the application of methodologies. Ensuring sustainability in the application of agile methodologies. In essence, by learning of the Why behind Agile Project Management methods, you can find the How in implementing them for your own team. And eventually, you should be able to achieve the results you have set for the team or, better yet, go beyond those. The information provided in this book has been organized in such a way that it is easy to understand and master, even for those who are relatively new to the concepts of software development and project management. If the prospect of learning how to finish projects faster and more effectively intrigues you, then it is now time to dive deep into the world of Agile Project Management! In *Large-Scale Scrum*, Craig Larman and Bas Vodde offer the most direct, concise, actionable guide to reaping the full benefits of agile in distributed, global enterprises. Larman and Vodde have distilled their immense experience helping geographically distributed development organizations move to agile. Going beyond their previous books, they offer today's fastest, most focused guidance: "brass tacks" advice and field-proven best practices for achieving value fast, and achieving even more value as you move forward. Targeted to enterprise

project participants and stakeholders, Large-Scale Scrum offers straight-to-the-point insights for scaling Scrum across the entire project lifecycle, from sprint planning to retrospective. Larman and Vodde help you: Implement proven Scrum frameworks for large-scale developments Scale requirements, planning, and product management Scale design and architecture Effectively manage defects and interruptions Integrate Scrum into multisite and offshore projects Choose the right adoption strategies and organizational designs This will be the go-to resource for enterprise stakeholders at all levels: everyone who wants to maximize the value of Scrum in large, complex projects. Deliver Better Games Faster, On Budget—And Make Game Development Fun Again! Game development is in crisis—facing bloated budgets, impossible schedules, unmanageable complexity, and death march overtime. It's no wonder so many development studios are struggling to survive. Fortunately, there is a solution. Scrum and Agile methods are already revolutionizing development outside the game industry. Now, long-time game developer Clinton Keith shows exactly how to successfully apply these methods to the unique challenges of game development. Keith has spent more than fifteen years developing games, seven of them with Scrum and agile methods. Drawing on this unparalleled expertise, he shows how teams can use Scrum to deliver games more efficiently, rapidly, and cost-effectively; craft games that offer more entertainment value; and make life more fulfilling for development teams at the same time. You'll learn to form successful agile teams that incorporate programmers, producers, artists, testers, and designers—and promote effective collaboration within and beyond those teams, throughout the entire process. From long-range planning to progress tracking and continuous integration, Keith offers dozens of tips, tricks, and solutions—all based firmly in reality and hard-won experience. Coverage includes Understanding Scrum's goals, roles, and practices in the context of game development Communicating and planning your game's vision, features, and progress Using iterative techniques to put your game into a playable state every two to four weeks— even daily Helping all team participants succeed in their roles Restoring stability and predictability to the development process Managing ambiguous requirements in a fluid marketplace Scaling Scrum to large, geographically distributed development teams Getting started: overcoming inertia and integrating Scrum into your studio's current processes Increasingly, game developers and managers are recognizing that things can't go on the way they have in the past. Game development organizations need a far better way to work. Agile Game Development with Scrum gives them that—and brings the profitability, creativity, and fun back to game development.

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- [Scrum For Dummies](#)
- [Agile Project Management With Scrum](#)
- [Get Agile](#)
- [Agile Project Management For Dummies](#)
- [A Scrum Book](#)
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